

Consolidated Financial Statements

The Corporation of the Town of New Tecumseth

December 31, 2013

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The Corporation of the Town of New Tecumseth

Management's Report

Management's Responsibility for the Financial Statements

The accompanying financial statements of The Corporation of the Town of New Tecumseth ("Town") are the responsibility of the Town management and have been prepared in compliance with legislation, and in accordance with Public sector accounting standards for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies is described in Note 2 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Town management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Town management.

The financial statements have been audited by Grant Thornton LLP, independent external auditors appointed by the Town. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's financial statements.

“ Theresa (Terri) A Caron ”

Chief Administrative Officer

“ Mark R Sirr ”

Treasurer / Director of Finance

July 7, 2014



Independent Auditor's Report

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To the Mayor, Members of Council, Inhabitants and Ratepayers of
The Corporation of the Town of New Tecumseth

We have audited the accompanying consolidated financial statements of The Corporation of the Town of New Tecumseth, which comprise the consolidated statement of financial position as at December 31, 2013, and the consolidated statements of operations and accumulated surplus, changes in net financial liabilities and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the Town of New Tecumseth as at December 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Grant Thornton LLP

Orillia, Canada
July 7, 2014

Chartered Accountants
Licensed Public Accountants

The Corporation of the Town of New Tecumseth
Consolidated Statement of Financial Position

December 31

2013

2012

Financial assets

Cash and cash equivalents (Note 3)	\$ 15,616,661	\$ 19,895,503
Taxes receivable	5,280,840	4,565,618
Water and wastewater billings receivable	1,680,490	1,534,399
Receivables	<u>4,125,940</u>	<u>3,339,370</u>
	<u>26,703,931</u>	<u>29,334,890</u>

Financial liabilities

Payables and accruals	6,894,352	6,892,171
Employee future benefits and other liabilities (Note 4)	3,651,396	4,147,879
Developer deposits	1,038,323	1,024,854
Deferred revenue - obligatory reserve funds (Note 5)	5,478,950	9,578,702
Deferred revenue - other	253,497	238,076
Short-term construction loans (Note 6)	-	4,000,000
Capital lease obligations (Note 7)	17,456	20,181
Long-term liabilities (Note 8)	<u>54,823,756</u>	<u>51,865,331</u>
	<u>72,157,730</u>	<u>77,767,194</u>

Net financial liabilities (Page 5) (45,453,799) (48,432,304)

Non-financial assets

Tangible capital assets (Schedule 2)	249,661,228	238,481,231
Prepays	<u>188,948</u>	<u>159,189</u>
	<u>249,850,176</u>	<u>238,640,420</u>

Accumulated Surplus (Schedule 1) \$ 204,396,377 \$ 190,208,116

Commitments and Contingencies (Notes 10 and 11)

See accompanying notes to the consolidated financial statements

On Behalf of the Town

Mike MacEachern

Mayor

Theresa (Terri) A Caron

CAO

The Corporation of the Town of New Tecumseth
Consolidated Statements of Operations and Accumulated Surplus

Year Ended December 31

2013

2012

	<u>Budget (Note 2(o))</u>	<u>Actual</u>	<u>Actual</u>
Revenue			
Taxation (Note 9)	\$ 22,741,130	\$ 22,622,234	\$ 20,885,709
User charges	12,912,357	13,345,581	12,726,597
Government grants	1,858,485	1,874,282	1,321,650
Contributions from developers	15,746,558	12,485,626	5,226,766
Investment income	90,000	154,029	155,034
Penalties and interest on taxes	650,000	708,993	659,090
Rentals	87,425	91,827	82,204
Donations and contributed assets	15,000	6,789,507	136,682
Gain on sale of tangible capital assets	38,000	82,230	775,221
Other	564,463	581,989	370,657
	<u>54,703,418</u>	<u>58,736,298</u>	<u>42,339,610</u>
Expenditures			
General government	4,555,431	4,575,640	4,259,142
Protection to persons and property	9,458,278	8,589,969	10,081,494
Transportation services	7,637,532	7,649,285	7,180,376
Environmental services	14,512,295	13,796,504	13,514,250
Health services	10,000	10,000	10,000
Recreation and cultural services	8,491,590	8,237,552	8,388,636
Planning and development	1,687,631	1,689,087	1,375,167
	<u>46,352,757</u>	<u>44,548,037</u>	<u>44,809,065</u>
Annual surplus (deficit)	\$ 8,350,661	\$ 14,188,261	\$ (2,469,455)
Accumulated surplus, beginning of year	<u>190,208,116</u>	<u>190,208,116</u>	<u>192,677,571</u>
Accumulated surplus, end of year	\$ <u>198,558,777</u>	\$ <u>204,396,377</u>	\$ <u>190,208,116</u>

See accompanying notes to the consolidated financial statements.

The Corporation of the Town of New Tecumseth
Consolidated Statement of Changes in Net Financial Liabilities

Year Ended December 31

2013

2012

Annual surplus (deficit)	\$ <u>14,188,261</u>	\$ <u>(2,469,455)</u>
Acquisition of tangible capital assets	(13,015,283)	(10,290,160)
Contributed tangible capital assets	(6,715,155)	(105,464)
Amortization of tangible capital assets	8,540,209	8,396,815
Proceeds on sale of tangible capital assets	92,462	852,615
Gain on sale of tangible capital assets	<u>(82,230)</u>	<u>(775,221)</u>
	<u>(11,179,997)</u>	<u>(1,921,415)</u>
Change in prepaids	<u>(29,759)</u>	<u>(29,011)</u>
Change in net financial liabilities	2,978,505	(4,419,881)
Net financial liabilities, beginning of year	<u>(48,432,304)</u>	<u>(44,012,423)</u>
Net financial liabilities, end of year	\$ <u>(45,453,799)</u>	\$ <u>(48,432,304)</u>

See accompanying notes to the consolidated financial statements.

The Corporation of the Town of New Tecumseth

Consolidated Statement of Cash Flows

Year Ended December 31

2013

2012

Decrease in cash and cash equivalents

Operating activities

Annual surplus (deficit)	\$ 14,188,261	\$ (2,469,455)
(Decrease) increase in employee benefits and other liabilities	(496,483)	1,719,066
Amortization	8,540,209	8,396,815
Contributed tangible capital assets	(6,715,155)	(105,464)
Gain on sale of tangible capital assets	(82,230)	(775,221)
Change in non-operating working capital		
(Increase) decrease in taxes receivable	(715,222)	16,266
Increase in water and sewer billings receivable	(146,091)	(165,849)
Increase in receivables	(786,570)	(64,223)
Increase in payables and accruals	2,181	318,994
Decrease in capital lease obligations	(2,725)	(1,022)
Increase in developer deposits	13,469	300,400
Decrease in deferred revenue-obligatory reserve funds	(4,099,752)	(1,859,778)
Increase in deferred revenue – other	15,421	59,052
Increase in prepaids	(29,759)	(29,011)
Cash provided by operating activities	<u>9,685,554</u>	<u>5,340,570</u>

Investing activities

Acquisition of tangible capital assets	(13,015,283)	(10,290,160)
Proceeds from sale of tangible capital assets	<u>92,462</u>	<u>852,615</u>
Cash used by investing activities	<u>(12,922,821)</u>	<u>(9,437,545)</u>

Financing activities

Debt principal repayments	(3,383,575)	(3,096,962)
Short-term construction loan proceeds	-	4,000,000
Short-term principal repayments	(4,000,000)	-
Debenture proceeds	<u>6,342,000</u>	<u>1,830,000</u>
Cash (used by) provided by financing activities	<u>(1,041,575)</u>	<u>2,733,038</u>

Net decrease in cash and cash equivalents (4,278,842) (1,363,937)

Cash and cash equivalents, beginning of year 19,895,503 21,259,440

Cash and cash equivalents, end of year \$ 15,616,661 \$ 19,895,503

Interest paid \$ 2,235,485 \$ 2,312,588

Interest received \$ 154,029 \$ 155,034

See accompanying notes to the consolidated financial statements.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

1. Nature of Operations

The Town of New Tecumseth (the "Town") is a lower-tier municipality located in the County of Simcoe, Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes, such as the Municipal Act, Municipal Affairs Act and related legislation.

2. Summary of significant accounting policies

Basis of presentation

The consolidated financial statements of The Corporation of the Town of New Tecumseth are prepared by management in accordance with Public sector accounting standards for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenue and expenditures, surplus and financial position of the Town including all organizations, committees and local boards accountable for the administration of their affairs and resources of the Town and which are owned or controlled by the Town. The financial statements include:

Town of New Tecumseth Library Board
Alliston Business Improvement Association
Beeton Tottenham Business Improvement Association

Inter-departmental and organizational transactions and balances are eliminated.

(b) Accounting for County and School Board transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the School Boards and the County of Simcoe are not reflected in these financial statements.

(c) Accrual accounting

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(d) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenditures, provides the change in net financial liabilities for the year.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

2. Summary of significant accounting policies (continued)

(d) Non-financial assets (continued)

Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land Improvements	15 to 25 years
Buildings	10 to 80 years
Roads, bridges, underground and other networks	7 to 80 years
Machinery and equipment	5 to 25 years
Vehicles	5 to 25 years
Library collection and materials	4 to 7 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use, at which time they are capitalized.

The Town has capitalization thresholds so that individual tangible capital assets of lesser value are expensed. Where individual assets are below the threshold value, but their total group value is material, these assets are pooled together and included as tangible capital assets. The capitalization thresholds are as follows:

Land	Capitalize all
Land Improvements	\$ 5,000 to \$50,000
Buildings	\$ 5,000 to \$25,000
Roads, bridges, underground and other networks	\$10,000 to \$50,000
Machinery and Equipment	\$ 5,000 to \$20,000
Vehicles	\$ 5,000
Library collection and materials	\$20,000

Betterment is the spending on an asset after its initial acquisition that either increases or improves service capacity, extends the useful life of the asset or lowers the associated operating costs. The capitalization threshold for betterments is the lower of \$10,000 or 10% of the historical cost of the related asset.

1. Capitalization of interest

The Town has a policy of capitalizing borrowing costs incurred when financing the acquisition of a tangible capital asset up to the date the asset goes into use, per Public Sector Accounting Board 3150.17. The total amount of interest capitalized in 2013 was \$60,843 (2012 – \$2,607).

2. Contribution of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Typical examples are roadway, water and wastewater lines installed by a developer as part of a sub-division agreement. The fair value of the tangible capital assets contributed in 2013 was \$6,715,155 (2012 - \$105,464).

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

2. Summary of significant accounting policies (continued)

(d) Non-financial assets (continued)

3. Leases

Leases are classified as capital or operating leases. Leases that transfer substantially the entire benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenditures as incurred.

4. Write-down of tangible capital assets

The value of a tangible capital asset will be written down, or reduced, when there has been a decline in the asset's value. This can arise for a variety of reasons including significant technological developments, physical damage to the asset or removal of the asset from service.

5. Works of art

The Town owns various works of art and historic artifacts displayed at various locations. The historic cost of these items is not included in tangible capital assets.

(e) Reserves and Reserve Funds

Certain amounts, as approved by Town Council, are set aside in reserves and reserve funds for future operating and capital purposes. Further disclosure of the amounts as part of accumulated surplus is included in Schedule 1 of the financial statements.

(f) Government transfers

Government transfers are recognized in the financial statements as revenue in the year in which events giving rise to the transfer occur, provided the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

(g) Deferred revenue – obligatory reserve funds

The Town receives development charge contributions, conditional grants and payments in lieu of parkland under the authority of provincial legislation and Town by-laws. These funds, by their nature, are restricted in their use and, until applied to applicable expenditures, are recorded as deferred revenue. Amounts applied to qualifying expenditures are recorded as revenue in the fiscal year they are expended.

(h) Deferred revenue - other

Deferred revenue represents user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenue in the fiscal year the services are performed.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

2. Summary of significant accounting policies (continued)

(i) Taxation and related revenues

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Council, incorporating amounts to be raised for local services, the requisition made by the County of Simcoe in respect of County services and amounts the Town is required to collect on behalf of the Province of Ontario in respect of education taxes. The legislation limits assessment-related increases in property tax bills to 5% annually for commercial, industrial and multi-residential classes of property until the affected properties are taxed at a level equivalent to the tax otherwise calculated based on their current value assessment. A normal part of the assessment process is the issue of supplementary assessment rolls that update information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded at the time tax billings are issued. Assessments and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the result of the appeal process is known. The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the year the interest and penalties are levied.

(j) Government grants

Grants are recognized as revenue when approved to the extent the related expenditures have been incurred and collection can be reasonably assured.

(k) Investment income

Investment income earned on surplus funds (other than obligatory reserve funds) is reported as revenue in the year earned. Investment income earned on development charges, conditional grants and parkland obligatory reserve funds is added to the fund balance and forms part of the respective deferred revenue obligatory reserve fund balances.

(l) User charges, rentals, donations and other revenue

User charges, rentals, donations and other revenue are recognized as revenue when the services are provided and there is reasonable assurance of collection.

(m) Employee future benefits

The present value of the cost of providing employees with future benefit programs is expensed as employees earn these entitlements through service. The cost of the benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of retirement ages of employees and expected health care and dental costs. Vacation entitlements are accrued as entitlements are earned. The Town also estimates future benefits relating to accumulated sick credits for Library staff as they are earned.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

2. Summary of significant accounting policies (continued)

(n) Use of estimates

The preparation of financial statements in conformity with Public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. These estimates and assumptions are based on management's historical experience, best knowledge of current events and actions that the Municipality may undertake in the future. Significant accounting estimates include allowance for doubtful accounts, estimated useful lives of tangible capital assets and the liability for employee future benefits. Actual results could differ from those estimates.

(o) Budget figures

Town Council approves its operating budget annually. The budget figures shown on the consolidated statement of operations represent the aggregated operating budgets established by the Town, its Library Board, the Alliston Business Improvement Association and the Beeton/Tottenham Business Improvement Association. The budget established for capital investment in tangible capital assets is established for individual projects, the costs of which may be incurred over a number of years and therefore may not be comparable with the current year's actual expenditures. The Town does not budget activity within reserves and reserve funds with the exception being those transactions that affect either operations or capital investments.

Adjustments to the budget approved by Council are reflected to adjust the basis of presentation to the accounting principles applied in preparing the financial statements. Budget figures have been restated to be comparable with the PSAB reporting reflected in the actual results.

	<u>Revenues</u>	<u>Expenditures</u>
Town Council's approved budgets	\$ 54,703,418	\$ 60,237,867
Less: Tangible capital assets capitalization	-	(22,425,319)
Add: Amortization expense	-	8,540,209
Adjusted budget per consolidated statement of operations	\$ 54,703,418	\$ 46,352,757

(p) Future accounting pronouncements

The CICA Section 3450 "Financial Instruments" is a new section that establishes standards for recognizing and measuring financial assets, financial liabilities and non-financial derivatives. This section applies to fiscal periods beginning on or after April 1, 2016.

The Corporation of the Town of New Tecumseth
Notes to the Consolidated Financial Statements
December 31, 2013

2. Summary of significant accounting policies (continued)

(p) Future accounting pronouncements (continued)

The CICA Section 3260 "Liability for Contaminated Sites" establishes the recognition, measurement and disclosure requirements for reporting liabilities associated with remediation of contaminated sites. It provides guidance surrounding the requirement to recognize a liability when an entity has contamination at a site that exceeds an environmental standard, the entity is responsible or accepts responsibility, the entity expects to have to give up future economic benefits and the amount can be reasonably estimated. The guidance further states that if an entity cannot reasonably estimate the amount, they must still provide disclosures concerning the liability. This section applies to fiscal periods beginning on or after April 1, 2014.

The Town has not yet assessed the impact of these standards on its financial statements.

3. Cash and cash equivalents	<u>2013</u>	<u>2012</u>
Cash and cash equivalents are comprised of:		
Unrestricted cash, held at the bank and on hand	\$ 10,137,711	\$ 10,316,801
Restricted cash, held at the bank	<u>5,478,950</u>	<u>9,578,702</u>
	<u>\$ 15,616,661</u>	<u>\$ 19,895,503</u>

4. Employee future benefits and other liabilities	<u>2013</u>	<u>2012</u>
The Town provides certain employee benefits that will require funding in future periods:		
Workplace safety and insurance	\$ 3,092,154	\$ 3,609,916
Vacation accrual	920,970	862,260
Retirement accrual	647,290	601,279
Sick day entitlements	30,199	25,357
Dental and health future benefits	589,128	515,681
Less: WSIB receivable	<u>(1,628,345)</u>	<u>(1,466,614)</u>
	<u>\$ 3,651,396</u>	<u>\$ 4,147,879</u>

The Town pays certain health and dental benefits on behalf of its retired employees to age 65. The Town recognizes these post-retirement costs in the period in which the employees rendered the services. The accrued benefit liability of \$589,128 has been determined by an actuary using a discount rate of 4.75%.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

4. Employee future benefits and other liabilities (continued)

Information about the Town's defined benefit plan is as follows:

	<u>2013</u>	<u>2012</u>
Accrued benefit liability, beginning of year	\$ 515,681	\$ 449,066
Expense for the period	82,347	75,515
Benefits paid by employer	<u>(8,900)</u>	<u>(8,900)</u>
Accrued benefit liability, end of year	<u>\$ 589,128</u>	<u>\$ 515,681</u>

The main assumptions employed for the valuations are as follows:

(a) Retirement age

All active employees were assumed to retire at age 61.

(b) Medical and dental costs

Medical costs were assumed to increase as follows while dental costs were assumed to increase by 5% per year.

2013	10%
2014	9%
2015	8%
2016	7%
2017	6%
2018 and thereafter	5%

Workplace safety and insurance

The Town has elected to self-insure the risks of workplace safety and insurance costs. To protect itself against catastrophic losses, it carries insurance with a deductible of \$500,000 per occurrence. The financial statements include a provision in the amount of \$3,092,154 (2012 – \$3,609,916) based on the amount reported by the Workplace Safety and Insurance Board ("WSIB") to the Town as at December 31, 2013. A receivable of \$1,628,345 (2012 – \$1,466,614) has been established to offset this provision, which represents the position insured by the Town.

A reserve totalling \$0 (2012 – \$30,256) is available for the deductible portion of any future claims.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

5. Deferred revenue – obligatory reserve funds

A requirement of the accounting recommendations of the Public Sector Accounting Board of CPA Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under what certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the Town are summarized below:

	<u>2013</u>	<u>2012</u>
Development charges	\$ 2,784,054	\$ 7,169,046
Developer contributions (Best Efforts)	8,881	8,767
Parkland	1,543,659	1,403,390
Gas tax	<u>1,142,356</u>	<u>997,499</u>
	<u>\$ 5,478,950</u>	<u>\$ 9,578,702</u>

6. Short-term construction loans

In 2012, the Town entered into a short-term construction loan agreement with Ontario Infrastructure and Lands Corporation (OILC) to temporarily finance the expansion of the Parsons Road reservoir and associated works. The agreement was approved by by-law.

The Town could borrow up to \$7,177,520 with interest calculated at OILC's monthly construction loan rate for municipalities. At December 31, 2013, the Town owed \$0 (2012 - \$4,000,000) to OILC.

The short-term construction loan was converted to a long-term liability in December 2013. The principal and interest payments required to service this liability will be repaid by Development Charges, and are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

7. Capital lease obligations

The Library Board leases its photocopiers under long term capital leases. Future minimum payments under the capital leases are as follows:

	<u>2013</u>	<u>2012</u>
2013	-	7,234
2014	7,356	6,924
2015	7,356	6,924
2016	6,940	6,508
2017	1,072	660
2018	<u>144</u>	<u>-</u>
Total minimum lease payments	22,868	28,250
Less: imputed interest at rates ranging from 16% to 18%	<u>5,412</u>	<u>8,069</u>
	<u>\$ 17,456</u>	<u>\$ 20,181</u>

The Corporation of the Town of New Tecumseth
Notes to the Consolidated Financial Statements
December 31, 2013

8. Long-term liabilities	<u>2013</u>	<u>2012</u>
Debtures, payable in annual instalments, principal payments ranging from \$180,000 to \$530,000, interest ranging from 7.5% to 9.5% per annum, maturing 2013	\$ -	\$ 530,000
Debtures, payable in annual instalments, principal payments ranging from \$62,000 to \$89,000, interest ranging from 3.55% to 4.50% per annum, maturing 2015	174,000	255,000
Debtures, bearing interest at 5.542% per annum, interest only for first five years, payable in semi-annual blended instalments of \$431,099 over the remaining term, maturing 2036	11,132,735	11,368,128
Debtures, payable in semi-annual instalments, principal payments ranging from \$66,000 to \$98,000, interest ranging from 4.10% to 4.80% per annum, maturing 2016	280,000	365,000
Debtures, payable in semi-annual principal instalments of \$109,000, bearing interest at 4.56%, maturing 2018	1,090,000	1,308,000
Debtures, payable in semi-annual blended instalments of \$81,815, bearing interest at 3.66%, maturing 2019	874,323	1,002,426
Debtures, payable in semi-annual blended instalments of \$125,467, bearing interest at 3.91%, maturing 2020	1,523,755	1,709,641
Debtures, payable in semi-annual instalments, principal payments ranging from \$124,000 to \$168,000, interest ranging from 1.50% to 4.15% per annum, maturing 2020	1,065,000	1,198,000
Debtures, payable in semi-annual instalments, principal payments ranging from \$1,466,000 to \$2,360,000, interest ranging from 1.65% to 4.90% per annum, maturing 2028	29,841,000	31,334,000
Debtures, payable in semi-annual principal instalments of \$52,500, bearing interest at 2.73%, maturing 2021	840,000	945,000
Debtures, payable in semi-annual principal instalments of \$91,500, bearing interest at 2.6%, maturing 2022	1,647,000	1,830,000
Debtures, payable in semi-annual principal instalments of \$86,600, bearing interest at 3.05%, maturing 2023	1,732,000	-
Debtures, payable in semi-annual principal instalments of \$115,250, bearing interest at 3.87%, maturing 2033	4,610,000	-
Other long-term obligations, maturing 2014-2015	13,943	20,136
	<u>\$ 54,823,756</u>	<u>\$ 51,865,331</u>

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

8. Long-term liabilities (continued)

Annual principal payments over the next five years and thereafter are as follows:

2014	\$	3,330,078
2015		3,412,130
2016		3,404,656
2017		3,397,758
2018		3,498,256
2019 – 2036		<u>37,780,878</u>
	\$	<u>54,823,756</u>

The long-term liabilities have received approval of the Ontario Municipal Board (or approval by private legislation for those approved on or before December 31, 1996). Those approved after January 1997 have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

9. Taxation

	<u>2013</u>	<u>2012</u>
Real property	\$ 50,649,207	\$ 48,136,950
Payments in lieu of taxes	<u>157,121</u>	<u>158,023</u>
	50,806,328	48,294,973
Less: taxes collected on behalf of School Boards and the County of Simcoe	<u>28,184,094</u>	<u>27,409,264</u>
Net taxes available for Town purposes	<u>\$ 22,622,234</u>	<u>\$ 20,885,709</u>

10. Commitments

(a) Policing services

The Town, along with two neighbouring townships, negotiated a five-year renewal of a joint policing contract with the Minister of Community Safety and Correctional Services of Ontario (MCSCS) for the provision of police services by the Ontario Provincial Police (OPP). The term of this contract runs from April 1, 2013 until March 31, 2018 with the cost determined annually through a budget process. Either party to the agreement may terminate the contract upon one year's written notice. In December 2013, the Town received notification from the MCSCS that they will be terminating the contract as of December 31, 2014. The MCSCS is terminating all contracts throughout the province and implementing a new billing model effective January 1, 2015. The details of the new billing model, and financial impact on the Town, are unknown at this time. During the year ended December 31, 2013, the Town's total expenditure under the existing OPP contract was \$5,340,244 (2012 - \$4,666,492).

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

10. Commitments (continued)

(b) Water supply and related agreements

The Town has entered into a water supply agreement with the Public Utilities Commission of the Town of Collingwood for a portion of its fresh water supply. The agreement requires the Town to purchase specified minimum levels of water in each year of the agreement, which extends to the year 2019 with renewal options. Under an agreement with a private sector contractor expiring in 2014, the Town is provided with services required for the operation and maintenance of the pipeline constructed to transport the water. The pipeline is owned by the New Tecumseth Improvement Society, a corporation without share capital organized to benefit the residents of the Town of New Tecumseth. The Town has provided the New Tecumseth Improvement Society with a 99-year lease covering the easements necessary for the pipeline.

(c) Other

During the year, the Town entered into contracts for capital projects. Approximately \$4,374,000 has not been expended as at December 31, 2013.

11. Contingencies

The Town, in the course of its operations, is subject to claims, lawsuits and contingencies. For claims that remain unsettled at December 31, 2013, the Town has made provision in its accounts for actions that are likely to succeed and for which the loss can be estimated.

12. Pension agreement

The Town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 177 members of its staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contribution rates range from 9.0% to 15.9% (2012 – 8.3% to 13.9%) depending on the proposed retirement age and the level of earnings. As a result, \$1,096,974 (2012- \$957,907) was contributed to OMERS during the year.

13. Financial Instruments

The Town's financial instruments consist of cash and cash equivalents, taxes receivable, water and wastewater billings receivable, receivables, payables and accruals, developer deposits, short-term construction loans and long-term liabilities. Unless otherwise noted, it is management's opinion that the Town is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair market values of these financial instruments approximate their carrying values, unless otherwise noted.

The Corporation of the Town of New Tecumseth

Notes to the Consolidated Financial Statements

December 31, 2013

14. Segmented reporting

In accordance with Section 2700 of the Public Sector Accounting Handbook of the Canadian Institute of Chartered Accountants, the Town has prepared segmented financial information.

The Town is a diversified municipal government entity that provides a wide range of services to its citizens, including General Government, Protection, Transportation, Environmental, Health, Recreation and Cultural, Planning and Development.

The revenues and expenditures for each service area have been separately disclosed in the segmented information, and include the following activities:

- General Government – Finance, Administration, Council and Human Resources
- Protection – Police, Fire, Building Construction, By-law Enforcement and Conservation Authorities
- Transportation – Roadways, Winter Control, Street-lighting, Parking and Transit
- Environmental – Water, Wastewater, Storm Sewer and Environmental Programs
- Health – Physician Recruitment
- Recreation and Cultural – Arenas, Libraries, Parks, Recreation Programs and Museum
- Planning and Development – Planning and Zoning, Economic Development and Business Improvement Areas

In the preparation of segmented financial information, it is necessary to use reasonable allocation methods. For each reported segment, revenues represent both amounts that are directly attributable to the segment and amounts that are allocated. Property taxation and other revenue are apportioned based on percentage of operating expenditures (excluding Environmental). The remaining revenue sources and all expenditures are directly attributable to each segment.

All Environmental revenues and expenses are directly attributable to the segment. The majority of Environmental service expenses are Water and Wastewater, which are funded primarily by user fees.

**The Corporation of the Town of New Tecumseth
Notes to the Consolidated Financial Statements**

December 31, 2013

14. Segmented reporting December 31, 2013

	General Government	Protection	Transportation	Environmental	Health	Recreation and Cultural	Planning and Development	Consolidated
Revenue								
Property taxation	\$ 3,366,064	\$ 6,319,199	\$ 5,627,187	\$ -	\$ 7,265	\$ 6,059,944	\$ 1,242,575	\$ 22,622,234
User charges	38,674	1,336,233	203,646	9,178,598	-	2,418,152	170,614	13,345,917
Government grants	217,757	87,003	1,336,434	83,622	-	148,602	-	1,873,418
Contribution from developers	49,379	43,473	1,884,475	10,100,037	-	340,962	67,300	12,485,626
Other revenue	1,251,223	2,348,954	2,091,721	-	2,735	2,252,583	461,887	8,409,103
Total revenue	4,923,097	10,134,862	11,143,463	19,362,257	10,000	11,220,243	1,942,376	58,736,298
Expenditures								
Salaries and benefits	3,253,701	1,852,590	2,102,358	3,644,417	-	4,312,284	1,167,264	16,332,614
Interest	-	22,942	207,230	1,311,807	-	693,506	-	2,235,485
Materials	795,588	835,635	2,271,384	4,075,158	10,000	1,840,138	343,944	10,171,847
Contracted services	287,964	5,518,933	625,898	443,220	-	106,389	146,927	7,129,331
Rents	41,213	9,084	34,818	-	-	53,436	-	138,551
Amortization	197,174	350,785	2,407,597	4,321,902	-	1,231,799	30,952	8,540,209
Total expenditures	4,575,640	8,589,969	7,649,285	13,796,504	10,000	8,237,552	1,689,087	44,548,037
Net revenue	\$ 347,457	\$ 1,544,893	\$ 3,494,178	\$ 5,565,753	\$ -	\$ 2,982,691	\$ 253,289	\$ 14,188,261

The Corporation of the Town of New Tecumseth
Notes to the Consolidated Financial Statements

December 31, 2013

14. Segmented reporting December 31, 2012

	General Government	Protection	Transportation	Environmental	Health	Recreation and Cultural	Planning and Development	Consolidated
Revenue								
Property taxation	\$ 2,842,132	\$ 6,727,397	\$ 4,791,477	\$ -	\$ 9,304	\$ 5,597,749	\$ 917,650	\$ 20,885,709
User charges	38,884	1,067,859	337,603	9,075,660	-	2,044,176	162,415	12,726,597
Government grants	174,661	68,996	263,029	698,440	-	69,606	46,918	1,321,650
Contribution from developers	-	65,549	843,783	3,895,664	-	324,979	96,791	5,226,766
Other revenue	296,541	701,920	499,931	-	696	584,054	95,746	2,178,888
Total revenue	3,352,218	8,631,721	6,735,823	13,669,764	10,000	8,620,564	1,319,520	42,339,610
Expenditures								
Salaries and benefits	2,945,178	4,041,538	1,929,184	3,638,261	-	4,265,168	895,309	17,714,638
Interest	-	24,984	187,684	1,388,485	-	711,435	-	2,312,588
Materials	868,369	855,671	1,915,476	3,870,227	10,000	2,015,062	405,534	9,940,339
Contracted services	259,191	4,824,339	682,343	522,782	-	18,967	49,449	6,357,071
Rents	-	-	34,178	-	-	53,436	-	87,614
Amortization	186,404	334,962	2,431,511	4,094,495	-	1,324,568	24,875	8,396,815
Total expenditures	4,259,142	10,081,494	7,180,376	13,514,250	10,000	8,388,636	1,375,167	44,809,065
Net revenue (expenditures)	\$ (906,924)	\$ (1,449,773)	\$ (444,553)	\$ 155,514	\$ -	\$ 231,928	\$ (55,647)	\$ (2,469,455)

The Corporation of the Town of New Tecumseth
Schedule 1 - Consolidated Schedule of Accumulated Surplus

December 31

2013

2012

Reserve funds set aside by Council

General administration	\$ 5,860,509	\$ 4,884,092
Roads	40,335	53,769
Sanitary and storm sewers	309,139	305,151
Water	3,041	3,002
Recreation and cultural services	36,550	39,391
Planning and development	58,421	30,284
Total Reserve funds	6,307,995	5,315,689

Reserves set aside by Council

Tax rate stabilization	955,825	1,211,922
WSIB reserve	-	30,256
General administration	107,084	181,670
Protective services	327,683	304,000
Roads	1,827,987	1,898,719
Sanitary and storm sewers	672,498	252,734
Water	910,127	820,895
Library	341,110	309,282
Recreation and cultural services	174,918	208,446
Planning and development	232,313	249,577
Total reserves	5,549,545	5,467,501

Total Reserve Funds and Reserves

11,857,540 **10,783,190**

Surpluses (Deficits)

Invested in tangible capital assets	249,661,228	238,481,231
Operations surplus	300,000	300,000
Library Board	-	-
Alliston Business Improvement Area	162,025	177,517
Beeton Tottenham Business Improvement Area	32,767	34,323
Applicable to area rates		
Water	789,699	470,619
Wastewater	694,415	624,200
Unfunded		
Employee benefits and post-employment liabilities	(3,651,396)	(4,147,879)
Debt associated with tangible capital assets	(54,841,212)	(55,885,512)
Debenture Interest accrual	(608,689)	(629,573)
Total Surpluses	192,538,837	179,424,926

Accumulated Surplus

\$ 204,396,377 **\$ 190,208,116**

See accompanying notes to the consolidated financial statements

The Corporation of the Town of New Tecumseth
Schedule 2 - Consolidated Schedule of Tangible Capital Assets
December 31, 2013

Cost	2012	Additions	Disposals	2013
Land	\$ 41,980,261	\$ 1,685,056	\$ -	\$ 43,665,317
Land improvements	11,343,218	410,264	(5,000)	11,748,482
Buildings	119,736,339	5,994,127	(20,250)	125,710,216
Machinery and equipment	6,014,367	436,464	(253,356)	6,197,475
Vehicles	12,227,706	735,911	(648,650)	12,314,967
Library collection and materials	590,491	94,080	(96,746)	587,825
Roads, bridges, underground and other networks	<u>123,220,842</u>	<u>10,112,626</u>	<u>(73,386)</u>	<u>133,260,082</u>
	315,113,224	19,468,528	(1,097,388)	333,484,364
Assets under construction	<u>6,928,807</u>	<u>6,163,899</u>	<u>(5,901,978)</u>	<u>7,190,728</u>
	<u>\$ 322,042,031</u>	<u>\$ 25,632,427</u>	<u>\$ (6,999,366)</u>	<u>\$ 340,675,092</u>

Accumulated amortization	2012	Amortization	Disposals	2013
Land improvements	\$ 2,251,643	\$ 365,705	\$ -	\$ 2,617,348
Buildings	34,362,190	3,986,047	(20,250)	38,327,987
Machinery and equipment	2,345,317	500,904	(253,357)	2,592,864
Vehicles	5,576,011	822,204	(643,406)	5,754,809
Library collection and materials	336,081	96,022	(96,746)	335,357
Roads, bridges, underground and other networks	<u>38,689,558</u>	<u>2,769,327</u>	<u>(73,386)</u>	<u>41,385,499</u>
	<u>\$ 83,560,800</u>	<u>\$ 8,540,209</u>	<u>\$ (1,087,145)</u>	<u>\$ 91,013,864</u>

Net book value

	Cost	Accumulated Amortization	2013	2012
Land	\$ 43,665,317	\$ -	\$ 43,665,317	\$ 41,980,261
Land improvements	11,748,482	2,617,348	9,131,134	9,091,575
Buildings	125,710,216	38,327,987	87,382,229	85,374,149
Machinery and equipment	6,197,475	2,592,864	3,604,611	3,669,050
Vehicles	12,314,967	5,754,809	6,560,158	6,651,695
Library collection and materials	587,825	335,357	252,468	254,410
Roads, bridges, underground and other networks	<u>133,260,082</u>	<u>41,385,499</u>	<u>91,874,583</u>	<u>84,531,284</u>
	333,484,364	91,013,864	242,470,500	231,552,424
Assets under construction	<u>7,190,728</u>	-	<u>7,190,728</u>	<u>6,928,807</u>
	<u>\$ 340,675,092</u>	<u>\$ 91,013,864</u>	<u>\$ 249,661,228</u>	<u>\$ 238,481,231</u>